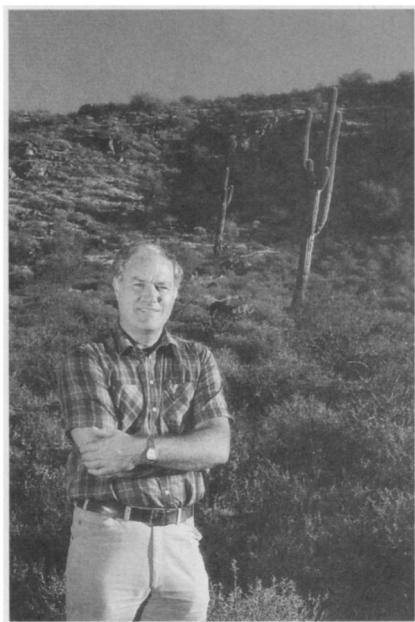


## DISTINGUISHED SERVICE CITATION



**Duncan T. Patten**

Every member of the Ecological Society of America is indebted to Duncan Patten for his long service as the Society's Business Manager. He was elected to five consecutive 3-year terms and is now serving as "acting" Business Manager. Duncan's office has handled dues and all the finances of the Society since 1979. During this period the membership has grown from about 2500 to about 7500 and the budget has increased from about \$400,000 to over \$2,000,000. The business office has taken on more and more duties over those years. It

functions now as a publisher, journal fulfillment manager, payroll office, and federal grants administrator, as well as basic financial manager. With the able help of his assistant, Noreen Murray, for the last 12 of those years, Duncan's service to the ESA has been the strongest element of continuity and stability in the organization through the administrations of 16 different presidents.

The Business Manager of the ESA serves on both the Council and the Executive Committee. That means that Duncan has attended a staggering 30 Council meetings and about 40 Executive Committee meetings. He has also served on or contributed to the work of committees such as finance, certification, and the ad hoc committee to review awards. In all these roles, his knowledge of science and scientists has enabled him to contribute significantly to the society's internal deliberations.

Here are a few highlights of comments from some past presidents, in chronological order:

"I have the highest regard for Duncan Patten. He got his degree with me in the 1960's and has continued to be one of the top ecologists in the West. Even in retirement he is not going to just quit. He plans to set up a new institute in Bozeman to study western riparian systems. He has given dependable service to the ESA and also had a strong research career, with good associates and good students."

*W. Dwight Billings*

"The ESA has been very fortunate to have had the professional services of Duncan Patten as Business Manager since 1979. During his tenure our financial operations have grown 10-fold and our assets have increased to over one million dollars. There are very few societies that have maintained this level of financial integrity and most of the credit is due to Duncan's sound management. All during this long period of service, Duncan has maintained a strong research program in basic and applied ecology."

*Lawrence C. Bliss*

"I can say with assurance that all presidents that Duncan served appreciated the responsible way that he managed the Society's money, especially in the last decade when the financial situation became increasingly complex."

*Robert T. Paine*

"Duncan was a stabilizing force for the ESA while I was president. His financial and membership efforts were a major contribution."

*Gene E. Likens*

"Duncan was the consummate business manager, always thoughtful, always conservative, yet willing to experiment with new approaches and directions, and he always placed the Society first. I learned much from him and have benefitted from his expertise and friendship."

*Paul G. Risser*

"We are extremely fortunate that a man of such talents has been willing to devote so much of his time, over so many years, to the ESA. Only part of his value to the Society will be reflected in the fees the ESA will pay the new management for the services he provided either free or at a bargain price. He has been an active participant in all of ecology during this period. I recall his leadership in getting the ESA to become its own publisher, in making books available to ecologists at discount prices, in launching the ESA credit card. But these recollections do not convey the fondness and respect I feel for Duncan, his jovial personality and fair-mindedness, his strength of character to persevere when unpleasant changes were called for. In all my conversations with Duncan, I felt I was dealing with the real stuff. Duncan is a colleague and friend to be cherished."

*Richard B. Root*

"The current credibility and high visibility that the Ecological Society of America enjoys is due to a significant degree to the dedication, vision, and managerial skills of Duncan Patten. He will be an exceedingly hard act to follow!"

*Harold A. Mooney*

"Duncan has been more devoted to the ESA than any other individual I have worked with over the years. No one has given so much of himself without recompense. For years he

worked voluntarily, when he could have taken money that was set aside to reimburse the Business Manager for his time. For Duncan, it was always a labor of love."

*Simon A. Levin*

"Duncan has provided us with the financial security that has enabled the Society to excel at publishing our journals, providing for exchange of ideas, supporting activities of members, promoting ecological education, and providing a voice of sound ecological expertise on policy-relevant matters. He has consistently provided informed and smart investment decisions, careful fiscal planning, flexible policies, and wise advice, keeping the long-term picture in mind and helping us make only commitments that we could keep. He seemed to view his job as one of a facilitator. In both the short and long term, he was incredibly supportive of individuals, sections, chapters, and the Society as a whole. We can't thank him enough."

*Jane Lubchenco*

"Duncan's voice spoke for fiscal responsibility during the development and finalization of budgets. With Noreen, he conducted an extremely efficient operation at a modest cost to the society. In fact, they were so efficient that it will now cost us three times as much to cover what they did."

*Jerry F. Franklin*

During his service as Business Manager of the ESA, Duncan has had many other responsibilities. He was Chairman of the Department of Botany and Microbiology at Arizona State University from 1977 to 1981 and has been the Director of the Center for Environmental Studies there since 1980. He has served on the Board of Environmental Studies and Toxicology and the Commission on Geosciences and Environmental Resources of the National Research Council/National Academy of Sciences and numerous related committees. He has also been serving as Senior Scientist for the Department of Interior's Glen Canyon Studies, overseeing a multimillion dollar research program in the Grand Canyon. Duncan's research program is well funded. It emphasizes studies of wetlands and riparian resources but also include studies of high-elevation ecosystems. With four Ph.D. and four M.S. students in the pipeline, he has been functioning as an outstanding research professor at the same time as serving the ESA. It is with the greatest respect and appreciation that the Society awards the 1994 Distinguished Service Citation to Duncan T. Patten.

**Distinguished Service Citation  
Subcommittee:**

Frances James (Chair)  
Frank Day  
Svata Louda  
Mark Patterson  
David Tilman  
Terry Chapin